



## Reference Form

Please return to: Dr. Antonis C. Stylianou  
 UNC Charlotte | The Belk College of Business  
 9201 University City Blvd. | Charlotte, NC 28223  
 Phone: 704.687.7605 | Fax: 704.687.6330  
[astylian@uncc.edu](mailto:astylian@uncc.edu)

**To the Applicant:** Please fill in your name, the type of position for which you wish to be considered, and your signature. Forward this form to the person you wish to give you a reference. For the convenience of the recommender, it would be considerate to include a stamped envelope to the above address.

Print Name \_\_\_\_\_ Signature \_\_\_\_\_ Date \_\_\_\_\_

Applying for a position as \_\_\_\_\_

**To the Recommender:** Please state frankly your opinion of the applicant's qualification on the form below.

**Thank you very much for your thoughtful responses!**

Capacity in which you have known the applicant \_\_\_\_\_

Length of time you have known the applicant \_\_\_\_\_

	Poor	Fair	Average	Good	Excellent
Health, vigor, and energy					
Patience					
Ability to handle interpersonal tension and conflict situations					
Rapport with peers/teamwork					
Rapport with parents/administrators					
Rapport with donors					
Patience					
Sensitivity with and consideration of others					
Tactfulness, judgment, and common sense					
Cooperation					
Thorough knowledge and understanding of subject matter					
Handling of routines and responsibilities					
Ability to speak and write English					
Creativity and imagination in work					
Skill in motivating others					
Ability to organize					
Dependability					
Resourcefulness					
Leadership skills					



